Europe was Christianized in more than a millennium, and it became secular in less than a century. Initially, the steep decline of virtually all indicators of religious belief and behaviour inspired predictions of a bright secularist future. However, today the insight has emerged that a post-Christian Europe is not a post-religious Europe at all. The influx of millions of, often very religious, immigrants has contributed to this. Nor has religion disappeared among their host peoples. J.H. Bavinck, the name-giver of this Chair, said it in his time: it is unlikely that “modern man has completely escaped the religious problem”. Slowly but certainly awareness has broken through that post-Christian Europeans have not left religion altogether. They embrace rather a potpourri of religious or semi-religious ideas, often embedded in very irrational and nationalistic convictions. Next to that there is an army of post-Christians seekers, who no longer feel at home in the classic institutions of Christianity, but who – using another metaphor of Bavinck – still warm themselves in the glow of the setting sun, and more or less live by its dying light.

All this causes concern for politicians and intellectuals. Is Europe another example of a decadent, dying civilization that will soon be conquered by barbarians from the outside and the inside? What will be the future of this culture, that has grown over a long period, within a historical matrix that has been significantly shaped by Christianity? In 1990 the chairman of the European Union, Jacques Delors, said that Europe needed a soul in order to have a meaningful future. His words were repeated afterwards by other political leaders, like José Manuel Barroso (2006) and Angela Merkel (2007).
Now, there is, according to the Polish philosopher Leszek Kolakowski, something “alarmingly desperate” in the words of intellectuals “who have no religious attachment, faith or loyalty proper and who insist on the irreplaceable educational and moral role of religion in our world”.4 All kinds of conversations about Christianity and its meaning for the future of Europe will remain sterile when convinced Christians do not participate. Humanly speaking, the success of this discussion depends largely on the question whether Christian churches will be able to pass on their tradition to future generations. In theological terms: our current context requires a vision for Christian mission. Everywhere in Europe churches discover that Europe has become a ‘mission field’.5 This is true, not just because there are so few Christians left, but also because Europe faces challenges of a moral and religious nature.

Christian mission has been defined as “the movement of Christianity in the world”.6 It is the way in which Christianity crosses social, cultural and religious boundaries, and gets connected with different contexts. Mission is about the capability of the Christian faith to enter new contexts, connect different groups, inspire new generations, and impact societies. Seen from this perspective it is logical that Europe’s current situation raises questions of mission.7

These questions emerge to a great extent from the awareness of the plurality of our late-modern society that increasingly drifts apart in life views, cultures, subcultures and generations. The ‘ends of the earth’ are no longer to be found at the horizon, but they take the shape of rifts within one and the same society. In the European people’s church tradition there has always been a strong impulse of availability; to be where people are. Gustav Warneck, the German missiologist, called this an “allgemeine Heilsanbietung” (a general offer of salvation).8 Whenever the church is pushed back in certain subcultures, say that of the older conservative citizen or the African immigrant, this general offer will be affected, and the church will experience a crisis of identity. Michael Herbst defines this challenge for the German context as follows: “How can we, in this imminent post-people’s church age, offer as much opportunities as possible to as many people as possible to hear the Word of Christ?”.9 That this challenge also implies a larger variety of ecclesial forms, seems obvious. Some years ago in England, the Archbishop of Canterbury, called this “a mixed economy of church”.

This is a first, missiological, reason for new church formation. Finding contextual forms of church will be more and more important for churches in Europe.
However, the Christian tradition in Europe does not merely have a problem of a limited range. Much bigger is the problem of credibility. No one has defined this problem better than Lesslie Newbigin in his much-quoted saying that the congregation is the ‘hermeneutic’ of the gospel. This is particularly true in a late-modern, Western society, where most people think they know how Christianity tastes – and no longer like it. Sojourner Jim Wallis says: “Our Bible is open to public examination, so is the church’s life. (...) The gulf between them has created an enormous credibility gap (...) The power of evangelism today is tested by the question, What do we have to explain to the world about the way we live?”. When young people in the West think that the church is obsolete, then this can only change, says Douglas John Hall, “... when the (...) distance between church and world, faith and life, gospel and context is in some real measure overcome, or, speaking positively, only where the church lives unprotectedly in the midst of the world, where faith is a dialogue with life (not only an internal dialogue of the community of faith itself), where the gospel engages and is engaged by context”. New contexts and generations will not be reached by pr-campaigns. If we want to reach new groups with the gospel in our colourful society, then this can only be done through a community. Often this will be a new community.

In short, the question of mission in post-Christian Europe concentrated on the dual issue of contextualization (building bridges to different groups in a plural society), and credibility (integration between message and communal life-style). Initiatives that focus on a contextualized and credible form of community around Jesus Christ will feed the missionary identity of the church in today’s Europe. But this is not just important for Europe alone. Discoveries made here may appear an indispensable contribution to the mission of the church in other continents, in a rapidly globalizing world. Europe may be a “laboratory for new forms of faith, new structures of organization and interaction, that can accommodate to a dominant secular environment” (Philip Jenkins).

With this we have landed amidst the theme of this lecture: church renewal by church planting. This word, ‘renewal’, goes beyond ‘adaptation’ of the existing church. Today many people realize that the Christian tradition in Western Europe will have to do more than ‘adapt’. On a weblog by Boele Ytsma, a Dutch writer about emerging church, I read that (for example) making changes in Sunday morning worship, to attract teenagers, is like “pimping a walker”. Regardless how nicely the instrument is made, no teenager wants to be seen with it. What we need are innovations: changes that go beyond adaptations.
Here, a well-known paradox can be seen: innovation (renewal) cannot be planned or programmed.\textsuperscript{15} If you can predict what a future innovation will look like, it is no real innovation. Innovation is behind the horizon. We are looking for new answers, rather than answers we can see from where we stand.\textsuperscript{16}

How can renewal/innovation take place? Only by not concentrating on results but on the arrangement of stimulating processes. The Dutch scholar Bart Nooteboom states that radical renewal will only happen when people can escape the power of existing structures, the tendency to conform that is present in every organization.\textsuperscript{17} This will happen, for example, when creative people are brought together in a separate unit within the organization, or when they are encouraged to start a new organization. There must be ‘free havens’ for innovations, contexts with a challenging environment, facing us with questions that cannot be answered right away. “Changing the existing often requires a long detour of experiments outside the established order” (Nooteboom). New ideas originate outside or at the margins of an organization – not in the well-balanced centre. This also explains why long periods of stability are interrupted by relatively sudden revolutions (new ideas and practices ‘accumulate’ at the margins and ‘break through’ to the centre). The Protestant Reformation in the 16\textsuperscript{th} century was such a breakthrough that had been prepared for centuries by movements and groups at the margins of Christendom.

Thus, innovation theory teaches us that radical innovations usually take an outside route, that they take generations before they break through to the centre, and that they will mostly be prepared and tried in small communities that focus on the solution of a problem, at the margin of a larger organization.

A medieval example of such communities were the monasteries. They were established out of a desire for a more intense Christianity. Spiritual disciplines were developed here, that later found their way to the wider life of the church. The Dutch Further Reformation (\textit{Nadere Reformatie}) derived its disciplines of prayer and Bible reading around the daily meals from the monastic laboratory – and made them mainstream in at least part of the Reformed community in the Netherlands.\textsuperscript{18}

Another example is the Protestant missionary movement, emerging in the late 18\textsuperscript{th} century outside the church, nested itself in societies, to find its way back to the churches gradually from the middle of the 20\textsuperscript{th} century. This has not changed today. Alan Hirsch even says that mission history shows us that “\textit{All great missionary movements begin at the fringes of the church}, among the poor and marginalized, and seldom, if ever, at the center”.\textsuperscript{19}
An example in our times is the Evangelical Movement in the Netherlands. This has been a real incubator of liturgical renewal. To quote the Dutch liturgical specialist Marcel Barnard: “Whoever travels on a Sunday morning through Protestant Holland and attends church services here and there, will soon find out that evangelical Christianity has an unmistakeable influence, even in congregations that have been inspired by the Liturgical Movement”.  

Spirituality, mission, liturgy… It is important to see that these practices have not been designed from behind a desk by an ingenious or rebellious theologian, who has consequently put his insights into print, whereafter they have been adopted by a benevolent church. No, they have remained outside the gates for a long time, have been despised and rejected on a regular basis, have also been purged and cleansed, and have eventually emerged as vital forms of faith, able to appeal to a wider audience than just the lunatic fringe. New ideas do not just drop from the sky; they must arise and take shape in a stimulating environment, an incubator. For example, we will never understand the Evangelical (free church) Movement in the Netherland if we do not see that this was – and partly still is – primarily a church planting movement.

This is how I like to look at church planting today: as the establishment of a missiological laboratory. The approach of church planting as an incubator of ecclesiological renewal catches on increasingly. Partly this has been caused by the somewhat disappointing experiences with church planting in the 1980s and 1990s. An instrumental approach that focused on numerical growth reached its summit there. Its main emphasis was on the replication of existing models of being church, rather than innovating them. It was thought that the expansion of supply would automatically lead to an increase of demand. On the whole this appeared to be a wrong assumption. Especially in England this experience has led to profound reflection on church planting, that has been facilitated and stimulated – interestingly – by the Church of England. This reflection has a.o. resulted in a report of Anglicans and Methodists, Mission-Shaped Church (2004), and the subsequent initiative Fresh Expressions of Church. Discussions in Germany and the Netherlands have been influenced by this process. The German EKD-report Kirche der Freiheit clearly is witness to this, with its plea for a greater diversity of local congregations in the national church. Apparently, in the Netherland we have to wait a little longer for such a bold official document by an older church community. We are being overtaken from the left and the right.
Anyhow, this process of thinking through church planting has led to a much stronger theological basis of church planting than in the older approach that was driven by church growth ideas. I already mentioned *contextualization* and *credibility* as the two most important drivers of new community formation. Next to this two other motives are strongly emphasized today. Firstly, there is an *ecclesiological* motive: church planting brings mission into the heart of the church. A church that dedicates itself to church planting has no choice but to think about its own identity. This is first and foremost important in areas where Christianity has been present for ages, as in Europe. Precisely here, church and culture are closely entangled. By rediscovering its identity as a people of mission in a vulnerable minority situation, the church can liberate itself from external conformity with culture and internal conformity with tradition. In this way it can experience the vitality of the gospel anew. In other words, church planting is a path of continuing reformation for the church (*semper reformanda*).

Secondly, we also see a *practical-theological* motive: church planting can make us aware of the power of small congregations. It is remarkable that the growth of churches does seldom if ever raise theological questions, whereas church planting is often debated. In the West we have come to get used to larger churches to such an extent that we no longer see the risks involved. We tend to see smaller churches as fraught with danger, vulnerable in terms of sectarianism, manipulative leadership, suffocating relationships. Indeed, this is possible. But generally, smaller communities will have the potential to reflect the communal life of the New Testament church much more naturally than large churches. This is an important consideration: if a church increases in numbers, it may be a wise course to aim for the establishment of a new congregation rather than the expansion of the old one. Growth is not everything; there is something like ecclesial obesity.

All these motives mentioned above underline in my opinion that today’s main task is not to plant as many churches as possible, but to develop *new* ways of being church. In the Netherlands we do not need, at least not for now, *more* churches. Whoever wants to start the umpteenth evangelical church in Barneveld, Amersfoort or Apeldoorn, should seriously ask himself if all this talk about evangelism contains any reality at all. Some denominations – I will hide their names under the cloak of love – still legitimate their church planting activities on their websites with phrases like this: “We plant churches, because our denomination is still absent in many places”. This pertains to mere denominational expansion, and it deserves
every criticism that has been levelled against it, for example by Roman Catholics and Ecumenical Protestants.\textsuperscript{29}

We do not need more churches, but we desperately need contextual and credible churches. As far as this is more a matter of innovation than adaptation I think we cannot and should not avoid new church planting. More than ever before we need incubators of creativity, sacrifice and inspiration at the organizational margins of ecclesiastical life. This, and nothing else, legitimates church planting in a post-Christian society.

Where can such practices be found in the Netherlands today? According to innovation theory these practices emerge where three conditions have been satisfied. First, questions need to be addressed that cannot be answered by the application of existing knowledge. For example: how can the concept of ‘church’ become meaningful for twenty-somethings in Amsterdam?\textsuperscript{30} Second, the group addressing these questions must be composed of different, sometimes contradictory personalities, ideas, theologies and cultures. Innovative cultures are hybrid cultures. We can think of multicultural communities, interdenominational communities, cooperation between older and younger people, etc. Third, there must be a certain amount of agreement about values and aims in this group. People do not have to agree on everything (rather not!), but there must at least be a shared desire and a certain assent about styles of leadership, conflict management and so forth.

I will mention a few promising examples, without saying too much about the concrete innovations that can be found there. Again: if we can define innovations in advance, they are generally not real innovations at all.

An interesting tension between Western and non-Western expectations of church and mission can be observed in multicultural congregations, for example with regard to leadership. Dutch democratic traditions regularly merge here with non-Western, more hierarchical and charismatic approaches of leadership. These practices are still in their infancy, but I firmly believe that here a laboratory for new approaches of leadership, office and structure is in the making.

Interesting combinations are present as well in smaller Reformed denominations, where different theological currents fuse. The last few years I have been involved closely in this process through my work for Via Nova.\textsuperscript{31} Here it can be experienced in reality how old oppositions between ‘orthodox’ and ‘liberal’, ‘evangelical’ and ‘reformed’, and ‘high church’ and ‘low church’ hardly function anymore. A new and rich mix of theology and practices
comes into being, something that may look quite ‘churchy’ from as far as institutional shapes are concerned, but differs in many respects from other churches, for example in terms of culture, life together, and life in the world. I have used the term ‘restaurant church’ for this.32 Yet another example we can find in the various combinations of evangelical spirituality and social service, for example with movements like *Urban Expression* and *New Monasticism*. In the Dutch Christian tradition a deeply rooted tendency exists to separate church and organization as much as possible. But here, in a context that is completely ‘de-pillarized’, we find many attempts to bring them together again in the shape of celebrating and worshiping communities incarnating the gospel in old neighbourhoods. Here, we find not just an interesting transcendence of the classic opposition between evangelicals and ecumenicals, but also a hybridization of church and social institution.33

The last step in the innovation process is the transfer of what has appeared successful. Often this is not simple. There is even an ‘innovation paradox’ in the Netherlands: many nice things are invented but they are seldom used. One reason for this is the problem of tacit knowledge. Knowledge that has been found is often intuitive, self-evident and therefore not accessible for rational analysis by those who have not participated in the process. This is especially true for small organizations, like church plants, because much that happens here takes place in informal relationships. Tacit knowledge must be made visible and explicit before it can have an innovative influence.

This problem can partly be solved by good networks between existing congregations and new congregations. Programs and bureaucracy will not help us here. Good personal relationships will be much more effective. Trust is required, and a certain distance. New projects must not continually be searched for their immediate results; if we do this, we will extinguish creativity. We must always be aware that real innovation requires a long-term perspective: often it takes decades before real innovation penetrates the center.

To achieve this ‘maieutic’ bodies are needed: midwives who help the child of knowledge to see the light. Organizations that define this knowledge, describe it, and make it accessible for the broader church. The J.H. Bavinck Chair is pleased to present itself as a midwife.34

Finally, I like to thank the Board of the VU University that has allowed this Chair, and thus has established a new link between the Academy and society. I thank the Faculty Board that has given shelter to this Chair, and the board of CERT that has supported the plan for this
Chair, has raised funds, and in this way has made possible its existence. In particular I thank all those enthusiastic missionary pioneers with whom I have made acquaintance in the previous years. A good number of them have become my friends. To be in their company is such an inspiring and encouraging experience that I would want everyone to enjoy it.

References

2. Bavinck, 9.
10. Lessie Newbigin, *The Gospel in a Pluralist Society*, Eerdmans: Grand Rapids 1989, 227: “How is it possible that the gospel should be credible, that people should come to believe that the power which has the last word in human affairs is represented by a man hanging on a cross? I am suggesting that the only answer, the only hermeneutic of the gospel, is a congregation of men and women who believe it and live by it”.


24 For the Netherlands, see particularly the last part of Noort 2008. For Germany, see Bartels, Reppenhausen, Gemeindeplanung. Mission-Shaped Church was translated in German by Michael Herbst.


27 There are several models that try to combine the power of large and small congregations. An example is the so-called ‘mission-shaped community’. See Mark Stibbe, Andrew Williams, Breakout: One Church’s Amazing Story of Growth Through Mission-Shaped Communities, Authentic: Milton Keynes 2008. Cf. Tim Chester, Steve Timmis, Total Church: A Radical Reshaping around Gospel and Community, Inter-Varsity Press: Nottingham 2007.

28 The research by Martijn Vellekoop, Nieuwe kerken in een nieuwe context: Onderzoek naar gemeentestichting in Nederland en de rol van contextualisatie, Ma-thesis VU 2008, is very clear about this, in my opinion. Although 93% of church planters mentions missionary reasons, it appears that only very few make a serious job of contextualization, and that new church plants are concentrated in those areas where many churches are present already. There is simply a lot of church planting that amounts to denominational expansion, disguised as mission.


31 www.vianova-amsterdam.nl. See also Ch. 6 in Noort, Als een kerk opnieuw begint.


33 I have further explored this elsewhere. See ‘Hoe blijven we onszelf, terwijl we de wereld willen veranderen (en de wereld ons)?’, lecture Nov. 2009 (http://www.emergingnetwerk.nl/download/Wereld-veranderen-EA-nov-2009-Paas.pdf).

34 The research plan of the J.H. Bavinck Chair is available on http://www.godgeleerdheid.vu.nl/nl/Images/Church_Planting_in_a_Secular_Context-Research_Program_tcm60-201595.pdf.